FEVIA – 3 October 2013 De Montil in Affligem

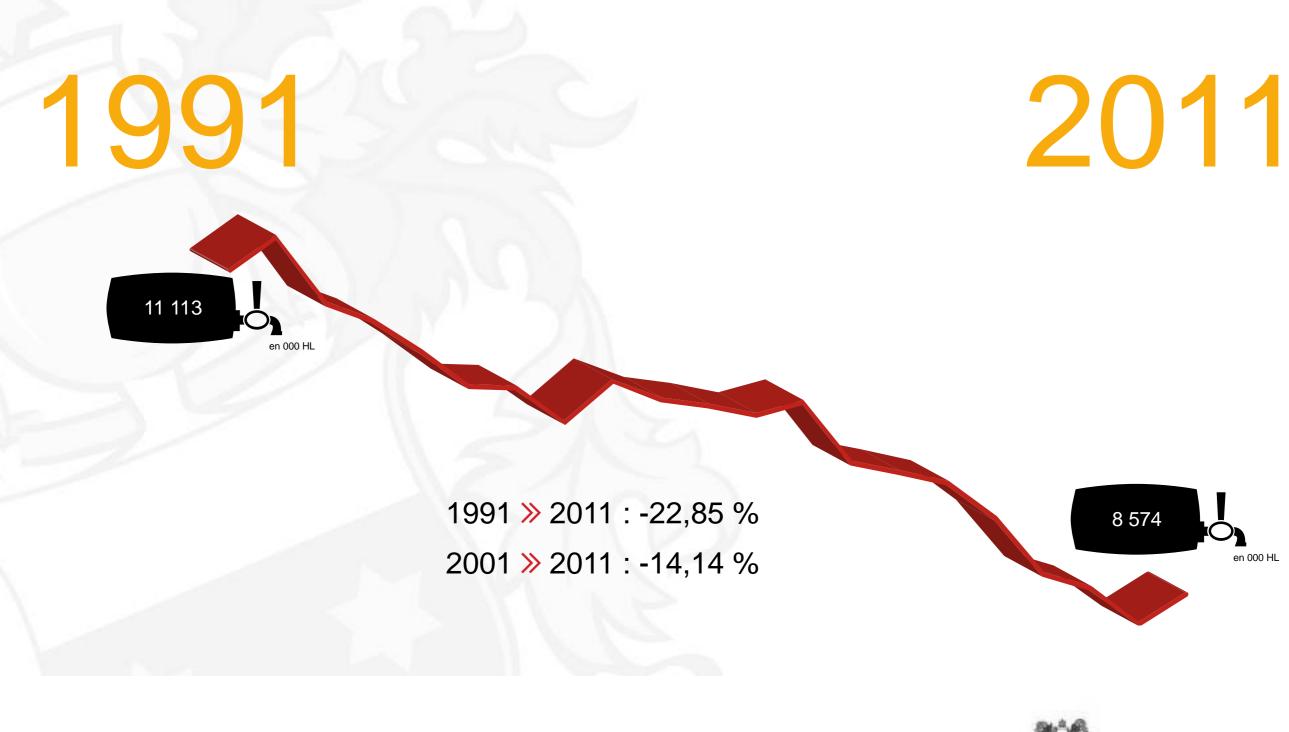


QUALITY BREWERS SINCE 1871

Xavier Le Cocq - Regional Export Manager

Brouwerij Duvel Moortgat - www.duvel.be

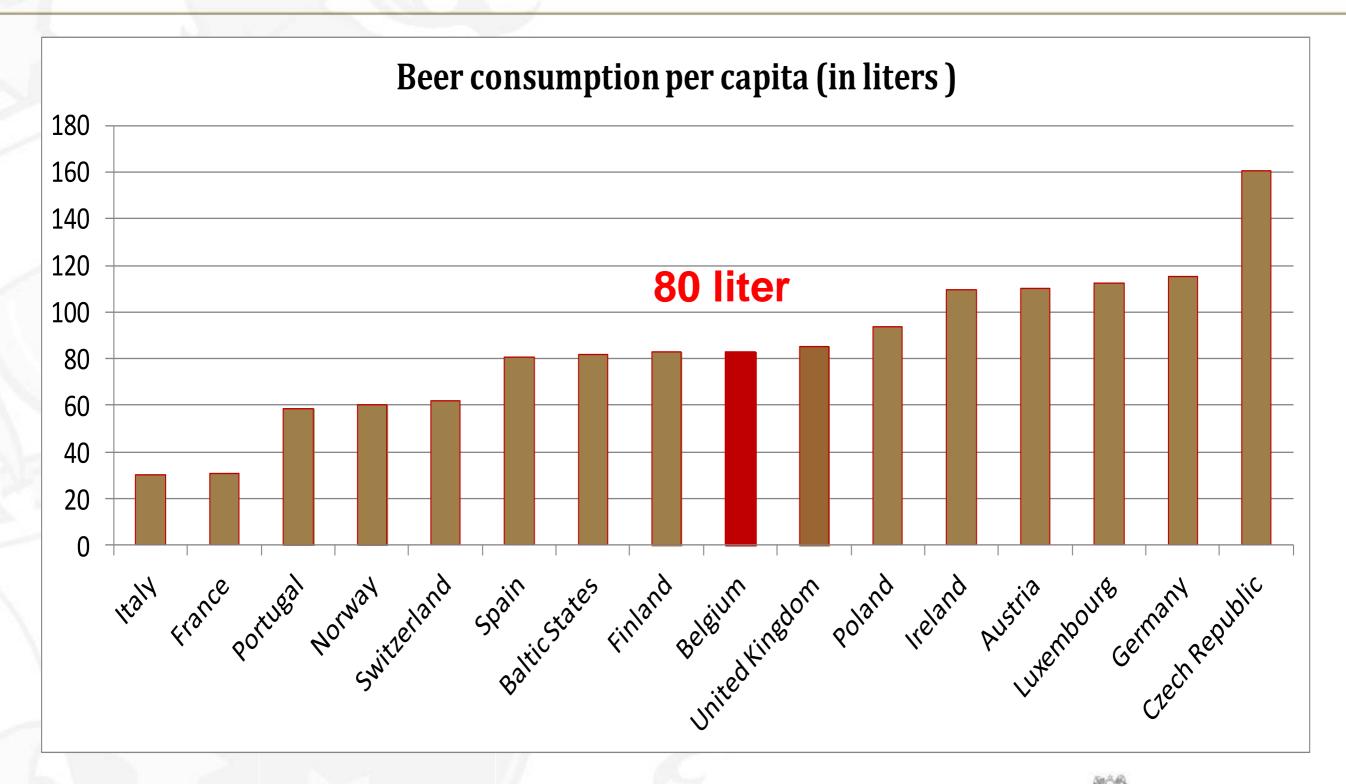
EVOLUTION OF BELGIAN BEER MARKET





QUALITY BREWERS SINCE 1871

BEER CONSUMPTION IN EUROPE



WORLD BEER CONSUMPTION

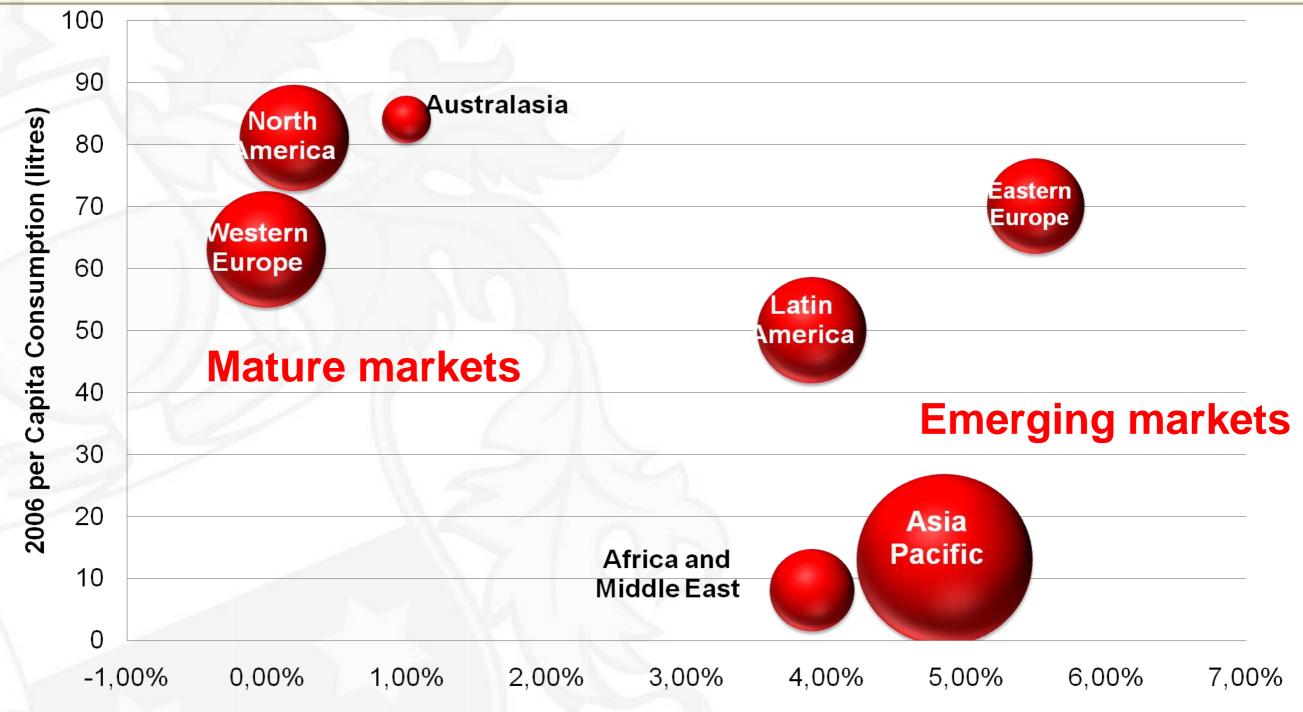
In 2011:

- Worldwide consumption: 1,925 bn HL
- Average growth 2006-2011: 2.9%
- Average consumption per capita: 27 L
- Largest consumer: China with 487 m HL

Source: Plato Logic 2009



WORLD BEER CONSUMPTION + GROWTH



Growth in Total Volume Consumption (2000 to 2010 CAGR)

Source: Goldman Sachs



DUVEL MOORTGAT HISTORY



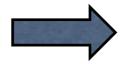
- Founded in 1871 as a small local brewery
- Today, fourth generation Moortgat continues this brewing heritage with a professional, transparent and long term vision



DUVEL MOORTGAT STRATEGY

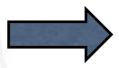
1999-2000: New Strategy

Mono production



6 breweries

Mono brand



Full portfolio

Mono country



International organisation





DM ORGANISATION

6 breweries in 3 countries













DUVEL MOORTGAT MISSION STATEMENT

Driven by **quality**, Duvel Moortgat is a **niche** player that aims to occupy a **leading** position in the profitable segments of **specialty** beers and premium brands...

...both in **Belgium** and in its priority **export** markets.





QUALITY is KEY!

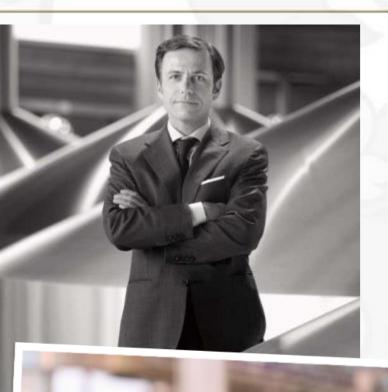




- Raw materials
- Best available technologies
- People
- Partners



DUVEL MOORTGAT TODAY



- 3rd largest brewer in Belgium
- 100% family controlled
- Turnover: 2012: ± 180 mio EUR (x3.7 vs 2000)
- Net profit: 22 mio EUR
- HR: ± 800 employees
- Consumption: 4 Duvels / second
- Production: +-800.000 HL/year



PORTFOLIO APPROACH

Strong brands covering all beer segments appeal to different consumers & moments

Specialty beer / complex / icon of beer category

More accessible / entry beer category

Liefmans

Liefmans

Vedett

De Koninck

Chouffe

Duvel

Maredsous Masterblenders























Duvel Moortgat's international presence



EXPORT MARKETS

1. Priority markets (NL, FR, USA, UK, CHINA)

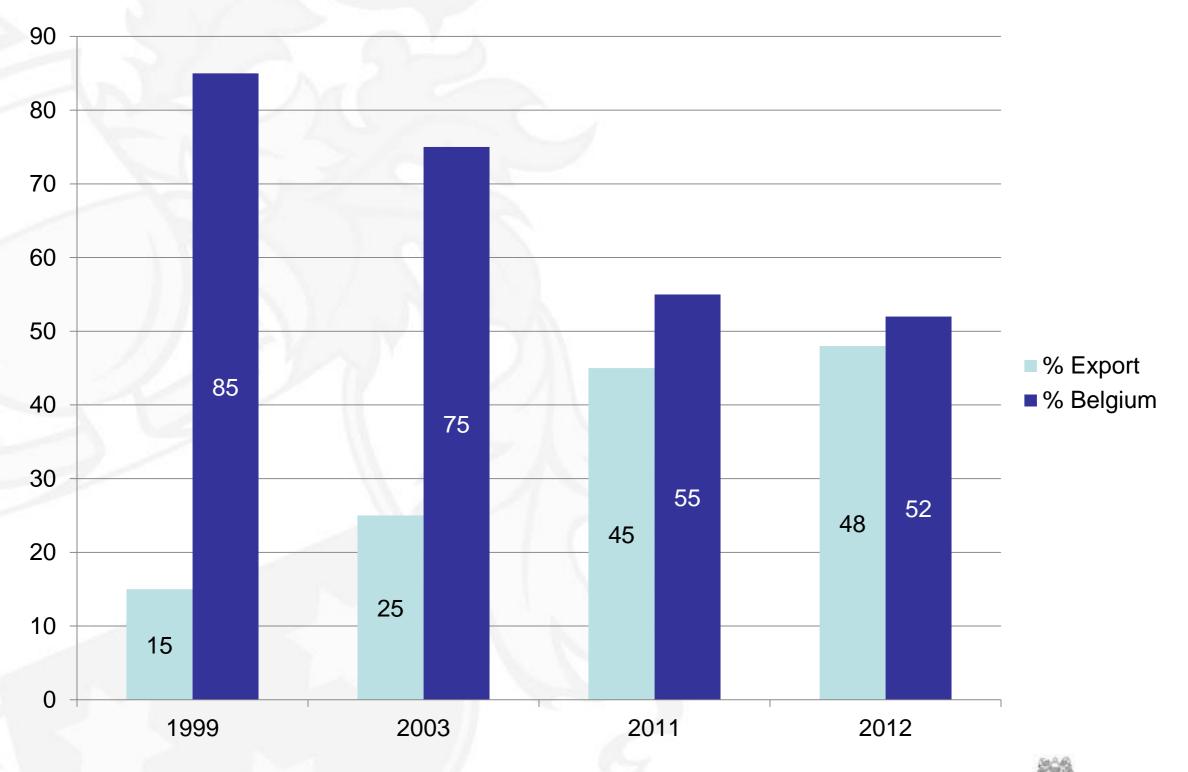
- → own commercial & distribution structure
- → through DM <u>subsidiaries</u> & <u>acquisitions</u>

2. Emerging Export Markets (> 70 countries)

- → select the right partner
- Beer knowledge + focus on quality
- Distribution + brand building: on trade > off trade
- Willingness to co-invest in long term
 - \Rightarrow PASSION!



SALES SPLIT BELGIUM vs EXPORT



DM IN JAPAN

More than 20 years collaboration with Konishi:

- Leading sake brewer + micro Beer prize 2011
- 15th generation, since 1550
- Common aim to strive for top quality
- Perfectly in line with DM mission statement
- Very professional approach
- Daily contact, regular visits of Konishi to Belgium and vice versa





COLLABORATION WITH KONISHI

Very high quality standards:

- Packaging: perfect bottle and label condition:
 - → Hand- inspection of each single bottle
- Shelf life and product flow:
 - →close follow-up on best before dates and FIFO
- Transportation:
 - different types of containers according to season



COLLABORATION WITH KONISHI

Close cooperation and communication:

- Daily communication
 - →Best practice in Belgium
 - → Adaptation for Japan
- Locally produced materials and communication tools always up to DM standards





Thank you for your attention.

Q & A?

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